

# PROJECT MANAGEMENT (PjM)

## SECTION 3 : Contracts

### TOPIC 3 : Interpret key elements of the owner contractor agreement

7 : Know what a performance bond is. Understand what a performance bond guaranteed and how it is used

8 : Familiarize yourself with the G702, Application and Certificate for Payment. This is an extremely common and important document in the profession. Practice using this document in different scenarios

8A : Who is responsible for reviewing a contractors application for payment?

9 : Understand the submittals process. What is the contractor responsible for when creating submittals for the architects review

10 : Know what the IDM (Initial Decision Maker) is and how it relates to the process of conflict resolution.

11 : Understand Article 1.2 of the General Conditions of the. Particularly understand the following ideas

11A : The contract documents are complementary  
11B : The concept of betterment

12 : Understand the following terms and why an owner or contractor would want them included in their contract

- 12A : Consequential damages
- 12B : Liquidated damages
- 12C : Budget contingencies

Take the time to understand the differences between consequential and liquidated damages

## REFERENCES

Handbook of Professional Practice  
Chapter 17.5, PG 1103 - 1104

Handbook of Professional Practice  
Chapter 10.10, PG 732

AIA G702

AIA A201, Article 4.2.5.

AIA B101, Article 3.6.4  
AIA A201, Article 3.10 - 3.12

Turning Designs Into Buildings  
PG 61

AIA A101, Article 6.1

Law for Architects, PG 52

Handbook of Professional Practice  
Chapter 5.1, PG 176

AIA A201, Article 1.2

Turning Designs Into Buildings  
PG 56 - 57

Handbook of Professional Practice  
Chapter 16.3, PG 1024  
Chapter 17.4, PG 1091

Turning Designs Into Buildings  
PG 88

TOPIC  
have no idea  
can describe this  
understand this  
could teach this

7					
8					
8A					
9					
10					
11					
11A					
11B					
12					
12A					
12B					
12C					

# NOTES

**“Construction is a collaborative effort, where the sum is greater than its parts, and every contribution matters.”**

**- Richard Serra**